

# Winstead University: The Role of Lawyers during Times of Crisis

*An Interview with Gary Kennedy and Terry Maxon conducted by Bart Biggers*

02.09.18

11:30 a.m. - Lunch available

12:00 – 1:00 p.m. - Presentation

Former American Airlines General Counsel Gary Kennedy has written a new book, *Twelve Years of Turbulence*, with former *Dallas Morning News* airlines writer Terry Maxon. In the book, set to be published on February 6, 2018, the authors describe the inside story of the company's battle to survive in the years following the terrorist attacks of 9/11. The book covers a multitude of legal subjects that arose during this period of time, including crisis management, corporate governance, insolvency, M&A, and law firm/client relationships.

This discussion will focus on the role of lawyers and the legal issues they encounter during times of crisis and turmoil inside a major U.S. corporation. Particular attention is devoted to the ethical questions faced by attorneys representing the company's interests and the relationship between the company's internal lawyers and outside counsel.

**Books available for purchase:**

Books will be available for purchase in Dallas. The cost is \$20 payable via cash or credit card.

**About Gary Kennedy:**

Gary Kennedy served as the Senior Vice President, General Counsel and Chief Compliance Officer of American Airlines and AMR Corporation from January 2003 until his retirement in January 2014. As General Counsel, Kennedy guided the airline through two of the most high profile events in the company's history - the 2011 bankruptcy filing and the 2013 merger with US Airways. Mr. Kennedy also managed the company's legal affairs worldwide, including complex business litigation, employment litigation, labor union disputes and corporate transactions.

This course has been approved for MCLE credit by the State Bar of Texas Committee on MCLE in the amount of 1 credit hour, of which .5 credit hours will apply to legal ethics/professional responsibility credit.

**Live in Dallas, Texas**

2728 N. Harwood Street  
Suite 500  
Dallas, TX 75201

**Webcast/videoconference available in these other Winstead offices:**

401 Congress Ave.  
Suite 2100  
Austin, TX 78701  
201 North Tryon Street  
Suite 2000  
Charlotte, NC 28202  
300 Throckmorton Street  
Suite 1700  
Fort Worth, Texas 76102  
600 Travis Street  
Suite 5200  
Houston, TX 77002  
300 Convent Street  
Suite 2700  
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For information on attending, contact Marianne Lee at [mlee@winstead.com](mailto:mlee@winstead.com).